



Windsor Academy Trust

Pay Policy	
Responsible Committees:	People and Culture and Finance Committee
Date revised by Board of Directors:	19th September 2024
Implementation Date:	19th September 2024
Next review date:	September 2025

Appendices	
Appendix A	Teacher Pay Scales and Allowances
Appendix B	Appeal Procedure
Appendix C	Professional Career Stage level Descriptors for Teachers
Appendix D	Professional Services Staff Pay Scales

Incorporating NJC 2024 Pay Award

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1. Introduction

- 1.1 Windsor Academy Trust (WAT) seeks to ensure that staff are valued and receive proper recognition and remuneration for their work and their contribution to school and Trust life.
- 1.2 This policy provides a clear framework for the management of pay and grading for all staff employed in the Trust, excluding any staff whose pay is not determined by the Trust.
- 1.3 This policy is based on a consistent approach to pay across WAT. Pay decisions will take account of the resources available and the staffing structure will support the WAT Plan (central) and School Transformation Plan (schools). WAT will exercise its discretionary powers using fair, transparent and objective criteria in order to secure a consistent approach in school pay decisions.
- 1.4 In adopting this policy, the aim of WAT is to:
- Maximise the impact of educational provision to unlock students academic and personal potential
 - Support the relevant improvement/development plan and recent self-evaluation
 - Support the recruitment and retention of a high quality workforce (leaders, teachers and professional services)
 - Enable the Trust and schools to recognise and reward staff appropriately for their contributions to the school /Trust
 - Ensure that decisions on pay are managed in a fair, just and transparent way.
- 1.5 In line with Managing Teachers and Leaders Pay 2024 Guidance, pay decisions for the 2023/24 academic year, which will be taken in September/October 2024, will continue to be based on the requirements for performance related progression as set out in the September 2023 STPCD.
- 1.6 The Managing Teachers and Leaders Pay 2024 Guidance removes the requirement for the Appraisal process to lead to performance-related pay outcomes for Teachers and Leaders for the 2024/25 academic year (to be taken in September / October 2025). The statutory requirement to make a pay decision following the completion of the appraisal process remains.

Definitions:

Chief Executive means the Chief Executive of WAT.

Headteacher refers to all or any of the Headteachers and Executive Head Teachers at all or any of the academies within WAT.

Leadership Team refers to any member of the Leadership Group as defined by the School Teachers' Pay and Conditions Document, or a senior member of staff with responsibility for professional services staff.

Local Advisory Body (LAB) is a key mechanism for local accountability for each academy.

Board of Directors/Directors means the Directors of WAT.

Pay Committee is the Committee established by the Board of Directors.

Appraiser is the person who carries out the formal assessment of an employee's performance.

Appeals Panel will consist of no less than two Directors who were not involved in the original determination by the Pay Committee.

2. Responsibilities

- 2.1 The Board is responsible for maintaining fair, consistent and objective policy and procedures for matters relating to pay. Within each school, the Headteacher, and centrally, the Executive Team, has overall responsibility for the implementation of the policy in, in line with the Trust's Scheme of Delegation. This is subject to the monitoring and oversight undertaken by the WAT Executive team and through governance arrangements.
- 2.2 WAT recognises its responsibilities under relevant legislation including the Equality Act 2010, the Employment Relations Act 1999, the Part-time workers (Prevention of Less Favourable Treatment) Regulations 2000, the Fixed-Term Employees (Prevention of Less Favourable Treatment) Regulations 2002, The Employment Rights Act 1996, The Employment Act 2002, The Employment Act 2002 (Dispute Resolution) Regulations, and will ensure that all pay related decisions are taken equitably and fairly, in compliance with statutory requirements.
- 2.3 The Appraisers will make a pay recommendation as part of the annual appraisal process. The Headteachers/Executive Team will moderate these and forward their recommendations to the Chief Executive. The Chief Executive will review and report the recommendations to the Pay Committee.
- 2.4 The Board delegates authority to the Pay Committee to make the final decisions about whether or not to accept a pay recommendation, having regard to the appraisal report and taking into account advice from the Chief Executive.
- 2.5 These responsibilities are exercised within the constraints of the school's locally approved budget, in accordance with each school's financial and improvement plans and the requirements of employment legislation.

PART A – TEACHERS' PAY

3. Pay Scales

- 3.1 The School Teachers' Pay and Conditions Document ("the Document") gives a national minimum and maximum for the pay ranges for Unqualified Teachers, Main Scale Teachers, Upper Pay Range Teachers, Leading Practitioners and the Leadership Group. The Board determines the pay scales and will review them on an annual basis through the annual review and approval of the Pay Policy. The values of the pay scales adopted by the Board are shown in Appendix B of this policy.
- 3.2 Teachers employed on an ongoing basis by WAT but who work less than a full working day or week are deemed to be part-time. Part-time staff are paid a proportion of the pay that would be appropriate if they were full-time. This also applies to allowances (except TLR 3).

4. Salary Reviews

- 4.1 All teaching staff salaries, including those on Leadership Group pay ranges will be reviewed annually to take effect from 1 September, backdated as appropriate. The Board will endeavour to complete the pay reviews as follows:
- Teachers by 30 November
 - Headteachers by 30 November
 - Central Team by 30 November
 - Chief Executive and Executive Team by 31 December.
- 4.2 Prior to making a salary recommendation to the Pay Committee, the Headteacher (or Appraiser where appropriate) will verbally inform the employee of their recommendations. Whilst there is no right of appeal to the Headteacher's recommendation, if the employee does not agree with the recommendation to be made, then they should in the first place seek to resolve the matter informally through discussion with the appraiser/Headteacher within 5 working days of being advised of their recommendation. The informal discussion should include the rationale for the recommendation to be made. Notes of the discussion will be taken and shared with the employee.
- 4.3 The employee will be notified in writing of the decision made by the Pay Committee and their right of appeal and will be followed up in their annual written statement (usually in November each year). The Pay Appeal Procedure Appendix C will be followed.
- 4.4 All teaching staff will be provided with an annual written statement setting out their salary and any other financial benefits to which they are entitled. A copy will be retained in line with Data Protection legislation.
- 4.5 Reviews may take place at other times of the year to reflect any changes in circumstances or job description that lead to a change in the basis for calculating an individual's pay.

5. Pay Determinations on Appointment

- 5.1 Where a position becomes vacant, the Headteacher / Executive Team ~~WAT~~ will review the existing pay range (if applicable) prior to recruitment to establish whether this is appropriate for the post in question.
- 5.2 The starting salary will be by negotiation following consideration of previous experience. In making such decisions, WAT may take into account a range of factors, including:
- The nature of the post;
 - The level of qualifications, skills and experience required;
 - Market conditions;
 - The wider Trust context

Leadership Group Posts (Headteachers, Head of School, Deputy and Assistant Headteachers)

- 5.3 The pay ranges for the Headteachers, Heads of School, Deputy Headteachers and Assistant Headteachers will be determined in accordance with the criteria specified in the Document and ensuring fair pay relativities as appropriate.
- 5.4 The pay range will be reviewed whenever:
- there is a proposal to appoint a new Headteacher, Head of School, Deputy or Assistant Headteacher;
 - it becomes necessary to amend the group size because of a change in pupil numbers or where the post holder becomes accountable for more than one school on a permanent basis; or

- where it is necessary in order to reflect significant change in responsibilities of the post; or
- to take into consideration recruitment and retention

- 5.5 Acting allowances are payable to teachers who are assigned and carry out the duties of Headteacher, Head of School, Deputy Head or Assistant Head in accordance with the Document. WAT will, within a four week period of the commencement of acting duties, determine whether or not the acting post holder will be paid an allowance. In the event of a planned and prolonged absence, an acting allowance will be agreed in advance and paid from the first day of absence.
- 5.6 Any teacher who carries out the duties of Headteacher, Head of School, Deputy Head, or Assistant Head, for a period of four weeks or more, will be paid at an appropriate point of the Headteacher ISR, Head of Schools range, Deputy Head range or Assistant Head range. Payment will be backdated to the commencement of the duties.

WAT Directors, Leading Practitioner and Curriculum Lead Posts

- 5.7 Additional duties will be set out in the job description and will include:
- A leadership role in developing, implementing and evaluating policies and practices across the Trust that contribute to school improvement;
 - The improvement of teaching within the wider school community which impacts significantly on student progress;
 - Improving the effectiveness of staff and colleagues, particularly in relation to specific areas such as Teaching and Learning
- 5.8 WAT Leading Practitioner roles may be remunerated with a WAT Allowance as set out in Paragraphs 7.15 and 7.16 or through appointment onto the Leadership Group Scale.
- 5.9 WAT Curriculum Leads may be remunerated with a WAT Allowance.

Classroom Teacher Posts

- 5.9 The pay range to be used to determine pay on appointment for qualified teachers is either the main pay range or upper pay range as set out in Appendix A.
- 5.10 Unqualified teachers will be paid on the appropriate unqualified pay range as set out in Appendix A. The unqualified pay range overlaps with the main pay range and therefore WAT will take account of the professional skill level descriptors for those teachers in setting the relevant expectations for an unqualified teacher paid at this level.
- 5.11 A newly appointed unqualified teacher will be appointed at an appropriate point in the band determined by WAT according to their previous experience relevant to their role in the academy.

6. Pay Progression based on Performance

- 6.1 In WAT, all teachers can expect to receive regular, constructive feedback on their performance and are subject to annual appraisal that recognises their strengths, informs plans for their future development and helps to enhance their professional practice. The arrangements for the appraisal are set out in the WAT Appraisal Policy.
- 6.2 Decisions regarding pay progression will be made with reference to the teachers' appraisal reports and pay recommendations from the Headteacher/Chief Executive. In the case of Early Career Teachers, pay decisions will be made by means of the induction process.

- 6.3 Pay progression is not automatic and it will be possible for a 'no progression' determination to be made without recourse to the Capability Policy. However, those subject to formal capability proceedings during the appraisal review period may be deemed unsatisfactory performers and will not therefore meet the requirements for pay progression.
- 6.4 Where performance of post holders are below the expectations of WAT, consideration will be given as to whether it is appropriate to address this through the Appraisal or Capability Policy.
- 6.5 To be fair and transparent, assessments of performance will be properly rooted in evidence and will be aligned to the relevant professional career stage level descriptors as set out in Appendix C.
- 6.6 WAT will consider performance over a lesser period where a teacher has been absent for some or all of the relevant period (i.e. due to long term absence).

Pay Progression for Headteachers

- 6.7 The post holder must demonstrate sustained high quality of performance in respect of leadership and management and student progress, and is subject to a review of the totality of their performance as agreed with their appraiser as part of their annual appraisal before any pay increases can be awarded.
- 6.8 WAT may decide to award one point for sustained, high quality performance in line with expectations of the role. Alternatively, WAT may consider progression of more than one point where performance has exceeded expectations for that level of post and/or where all objectives have been exceeded as part of the appraisal review.
- 6.9 The ISR range may change at any time in order to retain a Headteacher. The new ISR range will not normally exceed the maximum of the school group size.

Pay Progression for Head of School, Deputy and Assistant Headteachers

- 6.10 Head of School, Deputy and Assistant Headteachers must demonstrate sustained high quality of performance in leadership and management and student progress, and is subject to a review of the totality of their performance as agreed with their appraiser as part of their annual appraisal before any pay increase can be awarded.
- 6.11 WAT may decide to award one point for sustained, high quality performance in line with expectations of the role. Alternatively, WAT may consider progression of more than one point where performance has exceeded expectations for that level of post and/or where all objectives have been exceeded as part of the appraisal review.
- 6.12 The ISR range may change at any time in order to retain the post holder. The new ISR range will not normally overlap with the Headteachers' ISR range.

Unqualified Teachers

- 6.13 Progression within the unqualified pay range will be subject to a review of the teachers' performance set against the annual appraisal review and the appropriate Teacher Standards. WAT may decide to award one increment for sustained high quality performance. For exceptional performance WAT may consider awarding two increments.

Main Scale Teachers

- 6.14 WAT has agreed to differentiate between bands within the teacher pay scales by the use of Professional Career Stage Level Descriptors which are detailed in Appendix C.

- 6.15 Progression between bands will be based on the teacher demonstrating, through performance appraisal that they meet the Teachers Standards and Professional Skills Level Descriptors for the next band. This must include evidence of working at the higher level for a minimum of one year.
- 6.16 Progression within a pay band will be subject to a review of the teachers' performance set against the annual appraisal objectives and the Teacher Standards. WAT will award one increment within the band for sustained high quality performance in line with school expectations. For exceptional performance WAT may consider awarding two increments.
- 6.17 On successful completion of the first year, an Early Career Teacher will have a minimum entitlement to be paid on pay point 2 of the main pay range.
- 6.18 WAT has determined that a teacher appointed as an Early Career Teacher would usually be expected to have progressed to Band B within 4 years of taking up their post. In circumstances where a teachers' performance is not at that level this will be addressed through the appropriate Appraisal and Capability Policies.
- 6.19 A teacher reaching the top of Band A would normally be expected to progress to the next band if they meet the criteria for the higher band, have successfully met their appraisal objectives and are recommended for progression by their appraiser.

Upper Pay Range Teachers

- 6.20 A teacher being considered for a move onto the Upper Pay Range (Band C) must be able to demonstrate that they are highly competent and have met the expectations as set out in the Professional Career Stage Level descriptors for Band C. Their contribution must show:
- Substantial and sustained achievement of objectives, appropriate skills and competence in all elements of the Teachers Standards; and
 - Potential and commitment to undertake professional duties which make a wider contribution (which involves working with adults) beyond their own classroom
- 6.21 Requests for progression to Band C will be considered from qualified teachers who have been in Band B for one year or more and whose last two performance appraisals support their progression.
- 6.22 Requests must be submitted in writing to the Headteacher, together with relevant supporting evidence, at least one week prior to the annual appraisal meeting, for consideration in the same academic year.
- 6.23 For teachers on the Upper Pay Range, progression within this band would normally be considered after 2 years of sustained high quality performance or earlier where performance has exceeded school expectations.

7. Allowances and Payments

Teaching and Learning Responsibility Payment (TLRs)

- 7.1 TLRs are awarded to a classroom teacher for undertaking a sustained additional responsibility, for the purpose of ensuring the continued delivery of high-quality teaching and learning and for which the teacher is made accountable. Unqualified teachers may not be awarded TLRs.
- 7.2 The Headteacher must be satisfied that the teacher's duties include a significant responsibility that is not required of all classroom teachers and that:
- is focused on teaching and learning;
 - requires the exercise of a teachers' professional skills and judgement;

- requires the teacher to lead, manage and develop a subject or curriculum area, or, to lead and manage student development across the curriculum;
- has an impact on the educational progress of students other than the teachers' assigned classes or groups of students;
- involves leading, developing and enhancing the teaching practice of other staff.

- 7.3 The values of the TLRs are set out in Appendix A.
- 7.4 Before awarding a TLR1, the Headteacher must be satisfied that the sustained, additional responsibility includes line management for a significant number of people.
- 7.5 WAT may award a fixed-term third TLR (TLR3) to a classroom teacher for clearly time limited school improvement projects, or one-off externally driven responsibilities (e.g. tutoring work undertaken during school hours). The duration of the TLR3 must be established from the outset and the annual value of an individual TLR3 will be between the ranges as set out in Appendix A.
- 7.6 A teacher cannot hold a TLR 1 and a TLR 2 concurrently, although a teacher in receipt of either a TLR1 or a TLR2 may also hold a concurrent TLR3.
- 7.7 If, whether as a result of a change to this policy or to the schools staffing structure, or otherwise that the teacher's duties are no longer to include the significant responsibility for which the TLR was awarded; or that the significant responsibility merits a TLR of lower value, WAT will pay the teacher a safeguarded sum, for a period of up to three years in accordance with the Document.
- 7.8 Where the safeguard sum exceeds £500, the Headteacher will review the teacher's duties and allocate responsibilities appropriate and commensurate with the safeguarded sum.

Allowances for Unqualified Teachers

- 7.9 WAT may determine an additional allowance as appropriate to be paid to an unqualified teacher where it considers, in the context of its staffing structure that the teacher has:
- Taken on a sustained additional responsibility which:
 - Is focused on teaching and learning; and
 - Requires the exercise of a teacher's professional skills and judgement; or
 - Qualifications or experience which bring added value to the role being undertaken

Recruitment and Retention

- 7.10 WAT reserves its right to exercise its discretion to award recruitment and retention incentives and benefits. WAT will determine what payments, financial assistance, support or benefits will be awarded to recruit and retain teachers and any conditions attached to them.
- 7.11 Incentives and benefits may be awarded as a lump sum or over a fixed period. WAT will make it clear at the outset the expected duration of any such incentives and benefits, and the review date after which they may be withdrawn.
- 7.12 A regular review will be conducted of any incentives and benefits awarded.
- 7.13 Headteachers, may not be awarded payments under paragraphs 7.10 and 7.11 other than a reimbursement of reasonably incurred housing or relocation costs. All other recruitment and retention considerations in relation to Headteachers, including non-monetary benefits, will be taken into account when determining the pay range.

Additional Payments

7.14 WAT may make payments as they see fit to a teacher, other than a Headteacher in respect of:

- Continuing professional development undertaken outside the school day;
- Activities relating to the provision of initial teacher training as part of the ordinary conduct of the school;
- Participation in out-of-school hours learning activity agreed between the teacher and the headteacher or, in the case of the headteacher, between the headteacher and the Chief Executive;
- Additional responsibilities and activities due to, or in respect of, the provisions of services by the headteacher relating to the raising of educational standards to one or more additional schools.

WAT Allowance

7.15 WAT may determine a WAT allowance as appropriate to be paid to teaching staff, including leadership where it considers additional Trust-Wide responsibilities have been added to the post holder's substantive duties.

7.16 A WAT allowance may be awarded as a permanent allowance or over a fixed period.

8. Supply Teachers

8.1 Teachers employed by WAT on a short notice or supply basis will have their pay determined in line with the arrangements outlined in this policy in the same way as other teachers.

8.2 Teachers employed other than those contracted through a supply agency:

- Will be paid on a daily basis and will have their salary assessed as an annual amount divided by 195. For temporary teachers on short notice this will be multiplied by the number of days to be worked.
- Teachers who work less than a full day will be hourly paid and will have their salary calculated by dividing the annual salary by 1265 to give an hourly rate.

8.3 A short notice teacher who is employed by WAT throughout a consecutive period of 12 months will not be paid any more in respect of that period than they would have if they had been in regular employment during that period.

PART B – PROFESSIONAL SERVICES STAFF PAY

9. Pay Scales

9.1 The National Joint Council (NJC) for Local Government Services gives the national pay ranges for Professional Services staff. The Board approves the pay scales through the annual review and approval of the Pay Policy and will review them on an annual basis. The values of the pay scales adopted by the Board are shown in Appendix D of this policy.

9.2 Professional Services Staff employed who work less than a full working day or week are deemed to be part-time. Part-time staff are paid a proportion of the pay that would be appropriate if they were full-time. This also applies to allowances.

10. Pay Determinations on Appointment

- 10.1 Where a position becomes vacant, WAT will review the existing job description and arrange for job evaluation of the post (if applicable) prior to the recruitment to establish whether the grade is appropriate for the post in question.
- 10.2 WAT will normally appoint to the minimum of the grade unless the person appointed was previously paid under the same conditions of service at a higher salary, in which case the salary offered on appointment may be equivalent to the previous salary, but not exceeding the maximum of the grade.
- 10.3 Exceptionally, WAT may also consider appointing above the minimum of the grade where market conditions, previous experience and/or qualifications or previous salary justify so doing, within the overall grade of the post.

11. Incremental Progression

- 11.1 Staff, subject to satisfactory performance, progress by annual increments to the maximum of the grade for the post.
- 11.2 Subject to the above, automatic incremental progression will take place on 1 September each year, unless the post holder is on Grade 10 and above, in which case pay progression will be subject to a review of the post holder's performance set against the annual appraisal review and the appropriate Professional Standards (where applicable).
- 11.3 For post holders on Grade 10 and above, Paragraphs 16.3 to 16.5 and Section 19 will apply.
- 11.4 WAT may consider progression of more than one increment/point where performance has exceeded expectations for that level of post and/or where all objectives have been exceeded as part of the appraisal review.
- 11.5 Where performance of post holders are below the expectations of WAT, consideration will be given as to whether it is appropriate to address this through the Appraisal or Capability Policy.
- 11.6 All professional services staff can expect to receive regular, constructive feedback on their performance and are subject to an annual appraisal that recognises their strengths, informs plans for their future development and helps to enhance their professional practice. The arrangements for professional services staff appraisal are set out in the appraisal policy.

12. Allowances and Payments

Acting Up Allowance

- 12.1 Where a member of staff covers the full range of duties of a higher graded post for a period of 4 weeks or more, WAT will pay that member of staff at the appropriate point on the higher grade (normally the minimum point) for the period of acting up.
- 12.2 In the event of a planned and prolonged absences, the acting up allowance will be agreed in advance and paid from the first day.

Rewarding Additional Duties

- 12.3 Where a member of staff is covering some, but not all of the duties of the higher graded post, WAT will consider an additional payment or WAT Allowance, taking account of the proportion of higher graded work undertaken. In exceptional circumstances WAT may wish to recognise this additional work through the award of a temporary additional increment within the current grade.

Working Additional Hours

- 12.4 Where a member of staff (up to Grade 9) is required to meet a short term excessive workload, to undertake essential tasks within a defined timescale, WAT may give prior approval to the member of staff to work additional hours at their normal hourly rate or to be paid at agreed overtime rates where the weekly hours worked exceed the standard hours for a relevant full time member of staff. No additional hours/overtime will be paid without prior agreement of the Headteacher or Chief Executive.

Recruitment and Retention

- 12.5 WAT reserves its right to exercise its discretion to award recruitment and retention incentives and benefits. WAT will determine what payments, financial assistance, support or benefits will be awarded to recruit and retain support staff and any conditions attached to them.
- 12.6 Incentives and benefits may be awarded as a lump sum or over a fixed period. WAT will make it clear at the outset the expected duration of any such incentives and benefits, and the review date after which they may be withdrawn.
- 12.7 A regular review will be conducted of any incentives and benefits awarded.

WAT Allowance

- 12.8 WAT may determine a WAT allowance as appropriate to be paid to staff where it considers additional Trust-Wide responsibilities have been added to the post holder's substantive duties.
- 12.9 A WAT allowance may be awarded as a permanent allowance or over a fixed period.

13. Regrades

- 13.1 Where job descriptions have evolved over time and are significantly different to the original job description evaluated, it may be necessary to re-assess the grade. If this is the case a job evaluation will be carried out by the Trust's HR provider. This may or may not result in a change to staff pay and will be dependent on the outcome of the job evaluation.

PART C – EXECUTIVE AND CENTRAL TEAM PAY

14. Pay Scales

- 14.1 The Board approves the Executive and CEO pay scales and will review them on an annual basis in line with the Trust's Scheme of Delegation.
- 14.2 Members of the Central Team may be on the pay in Part A and B of this policy.
- 14.3 Staff employed who work less than a full working day or week are deemed to be part-time. Part-time staff are paid a proportion of the pay that would be appropriate if they were full-time. This also applies to allowances.

15. Pay Determinations on Appointment

- 15.1 Where a position becomes vacant, WAT will review the existing job description and arrange for a job evaluation of the post (if applicable) prior to the recruitment to establish whether the grade is appropriate for the post in question. Where job evaluation is not appropriate (e.g. due to the

seniority or specialist nature of the role), a benchmarking process will be undertaken along with obtaining other data from relevant sources to establish an appropriate salary range.

- 15.2 WAT will normally appoint to the minimum of the grade unless the person appointed was previously paid under the same conditions of service at a higher salary, in which case the salary offered on appointment may be equivalent to the previous salary, but not exceeding the maximum of the grade/range.
- 15.3 Exceptionally, WAT may also consider appointing above the minimum of the grade or outside of the pay scales where market conditions, previous experience and/or qualifications or previous salary justify so doing, within the overall grade/range of the post.
- 15.4 The Board determines the pay of the CEO on appointment.

16. Incremental / Pay Progression

- 16.1 Staff, subject to satisfactory performance, progress by annual increments to the maximum of the grade/range for the post.
- 16.2 Subject to the above, automatic incremental progression will take place on 1 September each year, unless the post holder is on Grade 10 and above, in which case pay progression will be subject to a review of the post holder's performance set against the annual appraisal review and the appropriate Professional Standards (where applicable). If the post holder is under School Teachers Pay and Conditions, Section 6 of this policy will apply.
- 16.3 WAT may decide to award one increment for sustained, high quality performance. Alternatively WAT may consider progression of more than one increment where performance has exceeded expectations for that level of post and/or where all objectives have been exceeded as part of the appraisal review.
- 16.4 It will be possible for a 'no progression' determination to be made without recourse to the Capability Policy. However, those subject to formal capability proceedings during the appraisal review period will be deemed unsatisfactory performers and will not therefore meet the requirements for pay progression.
- 16.5 Where performance of post holders are below the expectations of WAT, consideration will be given as to whether it is appropriate to address this through the Capability Policy.
- 16.6 All Executive and Central Team staff can expect to receive regular, constructive feedback on their performance and are subject to an annual appraisal that recognises their strengths, informs plans for their future development and helps to enhance their professional practice. The arrangements for appraisal are set out in the appraisal policy.
- 16.7 Executive pay is benchmarked as appropriate.
- 16.8 The Board reviews the performance of, and determines the pay progression of the CEO, benchmarking as appropriate.

17. Allowances and Payments

Acting Up Allowance

- 17.1 Where a member of staff covers the full range of duties of a higher graded post for a period of 4 weeks or more, WAT will pay that member of staff at the appropriate point on the higher grade (normally the minimum point) for the period of acting up.

- 17.2 In the event of a planned and prolonged absence, the acting up allowance will be agreed in advance and paid from the first day.

Rewarding Additional Duties

- 17.3 Where a member of staff is covering some, but not all of the duties of the higher graded post, WAT will consider an additional payment or WAT Allowance, taking account of the proportion of higher graded work undertaken.
- 17.4 In exceptional circumstances WAT may wish to recognise this additional work through the award of an additional increment within the current grade.

Working Additional Hours

- 17.5 Where a member of staff (up to Grade 9) is required to meet a short term excessive workload, to undertake essential tasks within a defined timescale, WAT may give prior approval to the member of staff to work additional hours at their normal hourly rate or to be paid at agreed overtime rates where the weekly hours worked exceed the standard hours for a relevant full time member of staff. No additional hours/overtime will be paid without prior agreement of the Chief Executive or the Executive team.

Recruitment and Retention

- 17.6 WAT reserves its right to exercise its discretion to award recruitment and retention incentives and benefits. WAT will determine what payments, financial assistance, support or benefits will be awarded to recruit and retain support staff and any conditions attached to them.
- 17.7 Incentives and benefits may be awarded as a lump sum or over a fixed period. WAT will make it clear at the outset the expected duration of any such incentives and benefits, and the review date after which they may be withdrawn.
- 17.8 A regular formal review will be conducted of any incentives and benefits awarded.

18. Regrades

- 18.1 Where job descriptions have evolved over time and are significantly different to the original job description evaluated, it may be necessary to re-assess the grade. If this is the case a job evaluation will be carried out by the Trust's HR provider. This may or may not result in a change to staff pay and will be dependent on the outcome of the job evaluation.

19. Pay Appeals Procedure (Grade 10 and above)

- 19.1 Prior to making a salary recommendation to the Pay Committee, the Chief Executive (or Appraiser where appropriate) will verbally inform the employee of their recommendations. Whilst there is no right of appeal to the Chief Executive's recommendation, if the employee does not agree with the recommendation to be made, then they should in the first place seek to resolve the matter informally through discussion with the appraiser/Chief Executive within 5 working days of being advised of their recommendation notification of the decision. The informal discussion should include the rationale for the recommendation to be made. Notes of the discussion will be taken and shared with the employee.
- 19.2 The employee will be notified in writing of the decision made by the Pay Committee and their right of appeal. The Pay Appeal Procedure (Appendix B) will be followed.

Appendix A: Teacher Pay Scales and Allowances for 2023/2024 and proposed for 2024/2025 (due to be signed off by Parliament in November 2024) The final agreement will be backdated to 1st September 2024)

		23/24	24/25
Grade	Spine Point	6.50%	5.50%
		1-Sep-23	1-Sep-24
Unqualified UQT	UQ1	20,598	21,731
	UQ2	22,961	24,224
	UQ3	25,323	26,716
	UQ4	27,406	28,913
	UQ5	29,772	31,410
	UQ6	32,134	33,902
Main Pay Range - MPR	M1	30,000	31,650
	M2	31,737	33,483
	M3	33,814	35,674
	M4	36,051	38,034
	M5	38,330	40,439
	M6	41,333	43,607
Upper pay range UPR	U1	43,266	45,646
	U2	44,870	47,338
	U3	46,525	49,084
Teaching & Learning Responsibility - TLR	1D	15,690	16,553
	1C	13,572	14,318
	1B	11,407	12,034
	1A	9,272	9,782
	2C	7,847	8,279
	2B	5,491	5,793
	2A	3,214	3,391
	3	639-3169	675-3344
SEN	SEN1	2,539	2,679
WAT Additionality Allowance			Up to 6,000
Lead Practitioner	LP1	47,417	50,025
	LP2	48,606	51,279
	LP3	49,819	52,559
	LP4	51,058	53,866
	LP5	52,330	55,208
	LP6	53,642	56,592
	LP7	55,088	58,118
	LP8	56,357	59,457
	LP9	57,765	60,942
	LP10	59,250	62,509
	LP11	60,785	64,128
	LP12	62,187	65,607
	LP13	63,741	67,247
	LP14	65,331	68,924
	LP15	66,956	70,639
	LP16	68,737	72,518

	LP17	70,314	74,181
	LP18	72,085	76,050
Leadership Lead Practitioner L1 - L18 Group 1 L6-L18 Group 2 L8-L21 Group 3 L11 - L24 Group 4 L14 - L27 Group 5 L18 - L31 Group 6 L21 - L35 Group 7 L24 - L39 Group 8 L28 - L43	L1	47,185	49,781
	L2	48,366	51,026
	L3	49,574	52,301
	L4	50,807	53,601
	L5	52,074	54,938
	L6	53,380	56,316
	L7	54,816	57,831
	L8	56,082	59,167
	L9	57,482	60,644
	L10	58,959	62,202
	L11	60,488	63,815
	L12	61,882	65,286
	L13	63,430	66,919
	L14	65,010	68,586
	L15	66,628	70,293
	L16	68,400	72,162
	L17	69,970	73,818
	L18	71,729	75,675
	L19	73,509	77,552
	L20	75,331	79,474
	L21	77,195	81,441
	L22	79,112	83,463
	L23	81,070	85,529
	L24	83,081	87,651
	L25	85,146	89,829
	L26	87,253	92,052
	L27	89,414	94,332
	L28	91,633	96,673
	L29	93,902	99,067
	L30	96,239	101,532
	L31	98,616	104,040
	L32	101,067	106,626
	L33	103,578	109,275
	L34	106,138	111,976
	L35	108,776	114,759
	L36	111,470	117,601
	L37	114,240	120,523
	L38	117,067	123,506
	L39	119,921	126,517
	L40	122,912	129,672
	L41	125,983	132,912
	L42	129,140	136,243
	L43	131,056	138,265

Legacy TLR Rates					
TLR1.1	£9,460	TLR2.1	£3,279	TLR2.5	£5,456
TLR1.2	£11,638	TLR2.2	£3,638		
TLR1.3	£13,822	TLR2.3	£4,830		
TLR1.4	£16,009	TLR2.4	£4,875		

Appendix B: Pay Appeals Procedure

1. The employee may appeal against the decision of the Pay Committee within ten working days of receipt of the determination by notifying the Chair of the Pay Committee in writing of the reasons for the appeal, which must fall within one or more of the following:
2. That the recommendation:
 - Incorrectly applied the provision of this policy
 - Failed to have proper regard for statutory guidance
 - Failed to take proper account of relevant evidence
 - Took account of irrelevant or inaccurate evidence
 - Was biased, or otherwise unlawfully discriminated against the employee
3. The Chair of the Pay Committee will arrange an appeal meeting as soon as practicable upon receipt of the written grounds of appeal and give the employee an opportunity to make representations in person to the Appeal Panel.
4. The employee may be accompanied at the appeal meeting by a work colleague or trade union representative.
5. The decision of the appeal panel will be given in writing within 5 working days, and where the appeal is rejected will include a note of the evidence considered and the reasons for the decision. The decision is final and there is no recourse to the staff grievance procedure.
6. The appeal meeting shall be conducted as follows:
 - a) Introductions
 - b) Explanations of process/agenda to be followed
 - c) Employee to put present their grounds of appeal
 - d) Chief Executive or Headteacher may ask questions of the employee
 - e) Appeal Panel and/or EPM HR Adviser may ask questions of the employee
 - f) Chief Executive or Headteacher to present rationale / respond to grounds of appeal
 - g) Employee may ask questions of Chief Executive or Headteacher
 - h) Appeal Panel and/or EPM HR Adviser may ask questions of Chief Executive or Headteacher
 - i) Opportunity for Employee to sum up
 - j) Opportunity for Chief Executive or Headteacher to sum up
 - k) Appeal Panel will adjourn for consideration of all the information provided and will confirm the decision in writing within 5 working days.

Appendix C: WAT Professional Career Stage Level Descriptors for Teachers

		BAND A			BAND B			BAND C		
Professional Area	Relevant Standards	M1	M2	M3	M4	M5	M6	UPS 1	UPS 2	UPS 3
Set high expectations which inspire, motivate and challenge pupils	1.1	Teaching is at least adequate and is often good	Teaching over time is at least adequate and is often good	Teaching over time is consistently good	Teaching over time is consistently good	Teaching over time is consistently good. Some elements are outstanding	Teaching over time is consistently good. Most elements are outstanding	Teaching is outstanding	Teaching over time is consistently outstanding	Teaching over time is consistently outstanding
Promote good progress and outcomes by pupils	1.2	Able to make at least expected progress	Able to make at least expected progress and some pupils make good or better progress	Able to make at least expected progress and some pupils make good or better progress	Able to make good progress and some pupils make significant progress Improve the progress of pupils across a subject area in the School taking account of any underperforming groups and impacting factors	Able to make good progress and some pupils make significant progress Improve the progress of pupils across a subject area in the School taking account of any underperforming groups and impacting factors	Able to make good progress and some pupils make significant progress Improve the progress of pupils across a subject area in the School taking account of any underperforming groups and impacting factors	Able to make good progress and many pupils make significant progress Improve the progress of pupils across a subject area in the School taking account of any underperforming groups and impacting factors	Able to make good progress and most pupils make rapid progress Improve the progress of pupils across a subject area in the School taking account of any underperforming groups and impacting factors	Able to make good progress and vast majority of pupils make rapid progress Improve the progress of pupils across a subject area in the School taking account of any underperforming groups and impacting factors

Demonstrate good subject and curriculum knowledge	1.3	Continue to develop subject knowledge following and adapting to SIP Effectively plan all lessons	Continue to develop subject knowledge following and adapting to SIP Effectively plan all lessons	Further to develop subject knowledge to reflect new initiatives and SIP Effectively plan all lessons and develop personalised learning opportunities	Further develop subject knowledge to reflect new initiatives and SIP Effectively plan all lessons and develop personalised learning opportunities	Further develop subject knowledge to reflect new initiatives and contribute to SIP Effectively plan all lessons and develop personalised learning opportunities	Understand progression of subject knowledge across the key stages with ref to current teaching commitment Effectively plan all lessons and develop personalised learning opportunities to maximise pupil progression	Secure knowledge and understanding in all subject areas leading on training where appropriate Proactively monitor planning and work scrutinies to ensure continued progress across year groups Provide support for staff when planning.	Proactively share subject knowledge expertise with colleagues in order to develop School understanding of current initiatives Proactively monitor planning and work scrutinies to ensure continued progress across year groups	Proactively share subject knowledge expertise with colleagues in order to develop School understanding of current initiatives Proactively monitor planning and work scrutinies to ensure continued progress across year groups
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		BAND A			BAND B			BAND C		
Professional Area	Relevant Standards	M1	M2	M3	M4	M5	M6	UPS 1	UPS 2	UPS 3
								Lead whole School training in new initiatives and evaluate staff feedback	Provide support for staff when planning. Lead training in new initiatives and evaluate staff feedback	Proactively and independently lead training Analyse impact of new initiatives and develop new strategies impacting across the whole School

Plan and teach well structured lessons	1.4	Lessons planned thoroughly with clear learning outcomes Able to develop a personalised, challenging and enjoyable curriculum	Lessons planned thoroughly with clear learning outcomes Able to develop a personalised, challenging and enjoyable curriculum	Lessons planned thoroughly with clear learning outcomes Able to plan and/or adapt and deliver a high quality challenging and enjoyable curriculum	Use assessment information to inform and adapt plans so that lessons are well paced, appropriately pitched and matched to need Able to plan and/or adapt and deliver a high quality challenging and enjoyable curriculum	Use assessment information to inform and adapt plans so that lessons are well paced, appropriately pitched and matched to need Able to plan and/or adapt and deliver a high quality challenging and enjoyable curriculum	Use a range of strategies to ensure pace, progression and an appropriate match to the needs of the children. Support less experienced colleagues in planning Able to review and adapt current provision, in order to deliver a high quality, challenging and enjoyable curriculum	Support colleagues to plan and deliver lesson through modelling good practice Take a lead in the development of high quality, challenging and enjoyable curriculum	Support colleagues to plan and deliver lesson through modelling outstanding practice Take a lead in the development of high quality, Challenging and enjoyable curriculum	Support colleagues to plan and deliver lesson through modelling good practice Support colleagues to develop a high quality, personalised, challenging and enjoyable curriculum.
Adapt teaching to respond to the strengths and needs of all pupils	1.5	Teacher is able to respond to the strengths and needs of all pupils	Teacher sets high expectation which inspire, motivate and challenge pupils	Teachers guide pupils to reflect on the progress they have made and their emerging needs with the support of colleagues	These relationships are securely focussed on improving provision for pupils	Teachers are able to reshape task as a result of highly skilled questioning They contribute to the design and provision of an engaging curriculum within the relevant subject area(s). Enabling	Professional relationships with pupils, colleagues and staff lead to excellent class provision They contribute to the design and provision of an engaging curriculum within the relevant	Plays a proactive role in building key stage or departmental teams to improve provision and outcomes They contribute to the design and provision of an engaging	Plays a proactive role in school improvement through addressing whole School priorities identified by SLT They contribute to the design and provision of an engaging	Plays a proactive role in building Schoolwide teams to improve provision and outcomes They contribute to the design and provision of an engaging curriculum within the relevant

		BAND A			BAND B			BAND C		
Professional Area	Relevant Standards	M1	M2	M3	M4	M5	M6	UPS 1	UPS 2	UPS 3
						learning to accelerate	subject area(s). Enabling learning to accelerate	curriculum within the relevant subject area(s), enabling learning to accelerate	curriculum within the relevant subject area(s), enabling learning to accelerate	subject area(s), enabling learning to accelerate
Make accurate and productive use of assessment	1.6	<p>Follow all policies. Encourage pupils to engage in dialogue as part of feedback, identifying ways to improve.</p> <p>Encourage support staff to participate in feedback process</p>	<p>Follow all policies. Encourage pupils to engage in dialogue as part of feedback, identifying ways to improve.</p> <p>Encourage support staff to participate in feedback process</p>	<p>Follow all policies. Encourage pupils to engage in dialogue as part of feedback, identifying ways to improve.</p> <p>Encourage support staff to participate in feedback process</p>	<p>Follow all policies. Ensure the quality of feedback and marking is such that pupils are enabled to achieve next steps and make appropriate progress.</p> <p>Ensure support staff participate in feedback process.</p>	<p>Follow all policies. Ensure the quality of feedback and marking is such that pupils are enabled to achieve next steps and make appropriate progress.</p> <p>Ensure support staff participate in feedback process.</p> <p>Support colleagues with good practice</p>	<p>Follow all policies. Ensure the quality of feedback and marking is such that pupils are enabled to achieve next steps and make appropriate progress.</p> <p>Ensure support staff participate in feedback process.</p> <p>Mentor a colleague with good practice</p>	<p>Follow all policies. Ensure the quality of feedback and marking is such that pupils are enabled to achieve next steps and make appropriate progress.</p> <p>Ensure support staff participates in feedback process.</p> <p>Mentor a colleague with good practice</p>	<p>Follow all policies. Ensure the quality of feedback and marking is such that pupils are enabled to achieve next steps and make appropriate progress.</p> <p>Ensure support staff participates in feedback process.</p> <p>Mentor a colleague with good practice</p>	<p>Follow all policies. Ensure the quality of feedback and marking is such that pupils are enabled to achieve next steps and make appropriate progress.</p> <p>Develop good practice at whole School level through coaching/whole School INSET</p>

Manage behaviour effectively to ensure a good safe learning environment	1.7	Give clear direction to additional adults in class to manage behaviours to decrease the negative impact on pupils' learning	Give clear direction to additional adults in class to manage behaviours to decrease the negative impact on pupils' learning	Give clear direction to additional adults in class to manage behaviours to decrease the negative impact on pupils' learning	Model behaviour strategies to additional adults Ensure effective communication with additional adults relating to the management of inappropriate behaviours	Ensure effective communication with additional adults relating to the management of inappropriate behaviours. Through modelling and good example, additional adults have greater understanding and high expectations of behaviour	Ensure effective communication with additional adults relating to the management of inappropriate behaviours. Through modelling and good example, additional adults have greater understanding and high expectations of behaviour. Lead and share good practice in behaviour	Ensure effective communication with additional adults relating to the management of inappropriate behaviours. Through modelling and excellent example, additional adults have exemplar expectations of behaviour and understand how to implement agreed behaviour strategies.	Ensure effective communication with additional adults relating to the management of inappropriate behaviours. Through modelling and excellent example, additional adults have exemplar expectations of behaviour and understand how to implement agreed behaviour strategies.	Ensure effective communication with additional adults relating to the management of inappropriate behaviours. Through modelling and excellent example, additional adults have exemplar expectations of behaviour and understand how to implement agreed behaviour strategies.
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		BAND A			BAND B			BAND C		
Professional Area	Relevant Standards	M1	M2	M3	M4	M5	M6	UPS 1	UPS 2	UPS 3
							management of pupils to other colleagues	Lead management training in the School to aid effective transitions	Lead management training in the School to aid effective transitions	Lead management training in the School to aid effective transitions

Fulfil wider professional responsibilities	1.8	Creates a positive productive attitude with class	Creates a positive productive attitude with class	Creates a positive productive attitude with class Contributes to extracurricular activities / whole academy initiative Leads on subject	Creates a positive productive attitude with class Leads extracurricular activities / whole academy initiative Deploys and supervises staff delivering extra – curricular activities. Supports leaders in developing school ethos and achievements.	Creates a positive productive attitude with class Leads extracurricular activities / whole academy initiative Deploys and supervises staff delivering extra – curricular activities. Supports leaders in developing school ethos and achievements.	Researches and develops whole school initiatives. Mentor other teachers to lead classes effectively Have a good understanding of School governance and present regularly.	Develop teams across the whole School and performance manage teaching staff. Lead on School initiatives. Lead a key stage effectively. Develop other teachers in subjects across phases and evaluate data for SLT.	Develop teams across the whole School and performance manages teaching staff. Lead on School initiatives. Lead a key stage effectively. Develop other teachers in subjects across phases and evaluate data for SLT. Lead parent workshops and higher level of involvement in family learning.	Mentor colleagues including middle leaders to develop their teams. Create positive ethos across key stages. Lead across schools and Trust. Contribute to whole School and represent School in wider community. Researching and developing teaching in specialist areas Evaluate data and develop extra-curricular activities throughout the School and demonstrate impact. Lead strategic development of whole School systems and review impact.
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Appendix D: Professional Services Pay Scales 2023/24 and Proposed 2024/25

Grade	Scale Point	23/24	24/25
Grade 1	1	-	-
	2	22,366	23,656
	3	22,737	24,027
Grade 2	4	23,114	24,404
	5	23,500	24,790
	6	23,893	25,183
	7	24,294	25,584
Grade 3	8	24,702	25,992
	9	25,119	26,409
	10	25,545	26,835
	11	25,979	27,269
Grade 4	12	26,421	27,711
	13	26,873	28,163
	14	27,334	28,624
	15	27,803	29,093
	16	28,282	29,572
Grade 5	17	28,770	30,060
	18	29,269	30,559
	19	29,777	31,067
	20	30,296	31,586
	21	30,825	32,115
	22	31,364	32,654
Grade 6	23	32,076	33,366
	24	33,024	34,314
	25	33,945	35,235
	26	34,834	36,124
	27	35,745	37,035
	28	36,648	37,938
Grade 7	29	37,336	38,626
	30	38,223	39,513
	31	39,186	40,476
	32	40,221	41,511
	33	41,418	42,708

Grade 8	34	42,403	43,693
	35	43,421	44,711
	36	44,428	45,718
	37	45,441	46,731
	38	46,464	47,754
Grade 9	39	47,420	48,710
	40	48,474	49,764
	41	49,498	50,788
	42	50,512	51,802
	43	51,514	52,809
Grade 10	44	54,019	55,369
	45	55,319	56,702
	46	56,652	58,068
	47	58,017	59,467
Grade 11	48	59,418	60,904
	49	60,852	62,373
	50	62,323	63,881
	51	63,831	65,427
	52	65,376	67,010
Grade 12	53	66,960	68,634
	54	68,583	70,297
	55	70,247	72,003
	56	71,952	73,751
	57	73,702	75,544
Grade 13	58	75,494	77,381
	59	77,329	79,263
	60	79,213	81,193
	61	81,143	83,171
	62	83,121	85,199